

AGENDA
SSUAC Board of Directors Meeting
Monday, September 21, 2026
Enterprise Center | 121 Loring Avenue-Sullivan Training Room | Salem MA 01970
9:00am-10:00am

- I. Call the Meeting to Order – John Keenan
- II. Vote to approve minutes: **(Tab 1)**
 - a. July 27, 2026
- III. Auditor Report – Presentation of FY26 Audited Financials – Zach Laflash, Withum **(Tab 2)**
 - a. FY26 Audit Financials
- IV. Chairman’s Report **(Tab 3)**

- a. Annual Meeting
 - b. Review of Conflict of Interest Policy and Affirmation Statement
 - c. Election of SSUAC Officers (Vice Chair & Secretary)
 - d. Election of Enterprise Center Foundation Board Members
 - e. FY27 Management Agreement Between SSUAC and North Shore Alliance

Vice-Chairman John Keenan
- V. Update on Salem State University – President Keenan **(Verbal)**
- VI. FY27 Financials **(Tab 4)**
- VII. FY27 Preliminary Budget **(Verbal)**

Board Discussion
- VIII. FY26 Program Update & FY27 Programming **(Verbal)**

Board Discussion
- IX. **Executive Director Report** **(Tab 5)**

Enterprise Center
 - Tenants & Building
 - Bookstore & Vacancy Update
 - Fall 2026 ProgrammingThe Enterprise Center Foundation
 - FY26 Tax Filing/Annual ReportSalem State University
 - Harrington Campus
 - Bertolon School of Business Advisory Board
 - School of Graduate StudiesNorth Shore Alliance for Economic Development
 - FY27 REDO Grant Update
 - NE Massachusetts Climatetech Initiative
 - Quarterly Community Planners & Economic Development Meeting
 - Alliance Policymakers Series
- X. Additional Information **(Tab 6)**
- XI. Old Business
- XII. New Business