



**Salem State University Assistance Corporation
Board of Directors Meeting Minutes
November 17, 2025**

Present In-Person Meeting: President John Keenan, Bill Luster, Beth Debski, Beth Haran and Anthony Nickas. Guests: Laura Swanson

Vice Chairman SSU President John Keenan called the meeting to order at 9:07am. The Chair determined that a quorum was not present. Executive Director Swanson provided an information only update. No motions were made and no votes were taken.

As there was no quorum and no permissible business, the meeting adjourned at 9:25am.